Committee: Council Agenda Item

Date: 23 February 2017

Title: Capital Programme 2017/18 – 2021/22

Portfolio Holder:

Councillor Simon Howell Item for decision

Summary

1. The Capital programme is for the next 5 years, 2017/18 to 2021/22.

- 2. Capital Expenditure relates to spending on schemes and assets that have a long term value and exceeds cost of £10,000.
- 3. The programme details planned Capital Expenditure on the Council's buildings, vehicles and ICT assets.
- 4. The programme includes Capital Grants to other organisations and individuals.
- 5. The programme is for both General Fund and Housing Revenue Account assets and schemes.
- 6. The proposals were endorsed by the Scrutiny Committee on 7 February and approved by the Cabinet on 16 February for recommendation to the Council tonight.

Recommendation

7. Council is recommended to approve the Capital Programme and associated financing of the programme as set out in this report.

Financial Implications

8. The revenue costs of financing the Capital Programme have been built into the HRA and General Fund budgets detailed elsewhere on the agenda.

Background Papers

9. None

Impact

Communication/Consultation	None
Community Safety	None
Equalities	None
Health and Safety	None
Human Rights/Legal Implications	None
Sustainability	None
Ward-specific impacts	None
Workforce/Workplace	None

Capital Programme 2017/18 – 2021/22

- 10. Appendix A shows a summary table of all the capital projects and their costs for each year.
- 11. Appendix B details all the capital programmes by Portfolio and gives details of the type of expenditure and the scheduled programme of works for each year.
- 12. The Capital Programme is an evolving and rolling programme year on year.
- 13. Appendix C details the financing of the Capital Programme.
- 14. The schemes of works detailed in the programme are proposed to be funded by the following means:
 - Grants
 - Revenue contributions
 - Capital receipts and internal borrowing
- 15. No external borrowing is required to finance the 5 year Capital Programme detailed in this report.
- 16. The HRA capital financing includes a contribution from the Major Repairs Reserve which is the equivalent to the annual depreciation charge on council dwellings and other HRA assets. This funding is used to support the annual capital repairs budget.

- 17.A regular update on the capital programme and associated financing is included in the Budget Monitoring reports presented to Cabinet throughout the year.
- 18. The robustness of the capital programme and a review of each scheme have been undertaken by the officers of the Capital Programme Working Group at regular intervals.
- 19. The total predicted cost of the capital programme for the 5 year programme plus the predicted outturn for 2016/17 is £56.532m. The breakdown of the total cost is;
 - General Fund £14.181m
 - Housing Revenue £42.351m

Capital Programme - Key points

20. The General Fund capital programme is consistent with routine annual replacement and maintenance projects. There are no new projects identified.

21.HRA

- It is anticipated that the main HRA development projects will complete in 2017/18, Reynolds Court, Hatherley Court and Walden Place.
- From 2018/19 there are no major projects planned due to the lack of resources available in the HRA. This is discussed in the Medium Term Financial Strategy in more detail.

Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
Failure to identify capital budget pressures and/or funding not realised	2- Unlikely as all projects fully funded	2 – would require a drawdown on reserves	Ongoing review of the spend via budget monitoring and capital officers working group

^{1 =} Little or no risk or impact

^{2 =} Some risk or impact – action may be necessary.

^{3 =} Significant risk or impact – action required

^{4 =} Near certainty of risk occurring, catastrophic effect or failure of project

APPENDIX A – 5 YEAR CAPITAL PROGRAMME SUMMARY

	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
Portfolio Schemes	Current Budget	Forecast Spend P6	Forecast	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£	£	£	£	£	£
Community Partnerships and Engagement Environmental Services	362,000	362,000	110,000	110,000	110,000	110,000	110,000	912,000
Finance Administration	1,395,000 2,038,000	1,308,600 1,989,170	1,676,500 388,000	713,180 283,000	826,315 292,000	990,094 255,000	164,895 255,000	, ,
Housing and Economic Development	805,500	597,500	810,000	680,000	680,000	680,000	680,000	4,127,500
General Fund Total	4,600,500	4,257,270	2,984,500	1,786,180	1,908,315	2,035,094	1,209,895	14,181,255
Housing Revenue Account	14,037,000	8,128,400	12,127,080	5,651,000	6,095,000	5,165,000	5,185,000	42,351,480
Total Capital Programme	18,637,500	12,385,670	15,111,580	7,437,180	8,003,315	7,200,094	6,394,895	56,532,735

The 2017/18 forecast includes the predicted slippage as at period 6 (September) from 2016/17

COMMUNITY AND PARTNERSHIPS									
2016-17 Current		2017-18	2018-19	2019-20	2020-21	2021-22			
Budget	Spend P6	Forecast	Forecast	Forecast	Forecast	Forecast	Total		
£	£	£	£	£	£	£	£		
200,000	200,000	0	0	0	0	0	200,000		
127,000	127,000	110,000	110,000	110,000	110,000	110,000	677,000		
35,000	35,000	0	0	0	0	0	35,000		
362.000	362.000	110.000	110.000	110.000	110.000	110.000	912,000		
	Current Budget £ 200,000 127,000	2016-17	2016-17	2016-17 2016-17 2017-18 2018-19	2016-17 Current Budget 2016-17 Forecast Spend P6 £ 2017-18 Forecast 2018-19 Forecast 2019-20 Forecast £ £ £ £ £ 200,000 127,000 35,000 200,000 127,000 35,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2016-17 2016-17 Current Forecast Spend P6 £ £ £ £ £ £ £ £ £	2016-17 2016-17 2017-18 2018-19 2019-20 2020-21 2021-22		

ENVIRONMENTAL SERVICES										
	2016-17 Current Budget	2016-17 Forecast Spend P6	2017-18 Forecast	2018-19 Forecast	2019-20 Forecast	2020-21 Forecast	2021-22 Forecast	Total		
	£	£	£	£	£	£	£	£		
Vehicle Replacement Programme Mower - Vehicles growth bid	1,147,000	1,147,000 15,600	1,372,500	603,180	716,315	880,094 0	54,895 0	15,600		
Household Bins Kitchen Caddies Garden Waste Bins	70,000 10,000 20,000	70,000 10,000 20,000	70,000 10,000 20,000	70,000 10,000 20,000	70,000 10,000 20,000	70,000 10,000 20,000	70,000 10,000 20,000	60,000 120,000		
Trade Waste Bins Lower St Car Park Extension	10,000 102,000	10,000 0	10,000 102,000	10,000 0	10,000 0	10,000 0	10,000 0	60,000 102,000		
On-Board Vehicle Weighing Equipment Car Parking machine replacement schemes NEW	36,000 0	36,000 0	92,000	0	0	0	0	36,000 92,000		
Environmental Services	1,395,000	1,308,600	1,676,500	713,180	826,315	990,094	164,895	5,679,585		

		FINANCE	AND ADMINIST	RATION				
	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
	Current Budget	Forecast Spend P6	Forecast	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£	£	£	£	£	£
10T 0-1								
ICT Schemes Members - New IT Equipment		4,270	0	0	18,000	0	0	22,270
Minor Items IT	11			~	•	~	20,000	
	20,000	28,000	20,000	20,000	20,000	20,000		
PSN CoCo	35,000	35,000	30,000	30,000	30,000	30,000	30,000	185,000
Mobile working ICT set up - Housing	30,000	30,000	0	0	0	0	U	30,000
Mobile working ICT set up - Planning and Environmental Health	69,000	69,000	0	0	0	0	0	69,000
PCI Compliance - cash receipting	32,000	32,000	0	0	0	0	0	32,000
PCI Compliance - Direct debit	20,000	20,000	0	0	0	0	0	20,000
UPS Server	0	900	0	0	0	0	0	900
Committee Management System	20,000	20,000	0	0	0	0	0	20,000
Laptops and Tablets	20,000	20,000	0	0	0	0	0	20,000
CCTV - London Rd	30,000	30,000	0	0	0	0	0	30,000
Scanning Stations	10,000	10,000	0	0	0	0	0	10,000
New Schemes								
Unidentified IT projects	0	0	0	0	32,000	50,000	50,000	132,000
Core switches - replacement	0	0	40,000	40,000	0	0	0	80,000
Replacement Electoral System	0	0	30,000	30,000	0	0	0	60,000
Hot desking/Mobile working	0	0	45,000	45,000	0	0	0	90,000
UDC Asset work								
Council Offices Improvements		4.40.000	50.000	== 000	0.4.000		00.000	400.000
- London Road Building works	119,000	119,000	58,000	57,000	94,000	80,000	80,000	· · · · · · · · · · · · · · · · · · ·
-London Rd Electrical	0	O	54,000	0	37,000	30,000	30,000	151,000
- London Rd Heating	36,000	0	36,000	16,000	0	0	0	52,000
Stansted Conveniences - Grant	30,000	0	30,000	0	0	0	0	30,000
Museum Storage Facility	0	4,000	0	0	0	0	0	4,000
Dunmow Depot	1,488,000	1,488,000	0	0	0	0	0	1,488,000
Solar Panels - Shire Hill	2,000	2,000	0	0	0	0	0	2,000
Museum Buildings work	52,000	52,000	20,000	20,000	36,000	20,000	20,000	168,000
Day Centres Cyclical Improvements	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Finance Administration	2,038,000	1,989,170	388,000	283,000	292,000	255,000	255,000	3,462,170

HOUSING AND ECONOMIC DEVELOPMENT										
	2016-17 Current	Current Forecast	2017-18 Forecast	2018-19 Forecast	2019-20 Forecast	2020-21 Forecast	2021-22 Forecast	Total		
	Budget £	Spend P6 £	£	£	£	£	£	£		
Disabled Facilities Grants	292,500	262,500	290,000	260,000	260,000	260,000	260,000	1,592,500		
Empty Dwellings	64,000	15,000	•	50,000	50,000	50,000	50,000			
Private Sector Renewal Grants	49,000	20,000	70,000	70,000	70,000	70,000	70,000	370,000		
Compulsory purchase order	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000		
Superfast broadband	100,000	0	100,000	0	0	0		100,000		
Housing and Economic Development	805,500	597,500	810,000	680,000	680,000	680,000	680,000	4,127,500		

HOUSING REVENUE ACCOUNT

	2016-17	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
	Current Budget	Forecast Spend P6	Forecast	Forecast	Forecast	Forecast	Forecast	Total
	£	£	£	£	£	£	£	£
HRA Fund								
HRA Capital Repairs	3,180,000	3,180,000	3,255,000	3,345,000	3,295,000	3,435,000	3,435,000	
UPVC Fascia's and Guttering	251,000	200,000	151,000	100,000	100,000	100,000	100,000	
Cash Incentive Scheme Grants	50,000	50,000	50,000 0	50,000	50,000	50,000	50,000	300,000
Light Vans Replacement programme	0	0	87,000	96,000	0	0	0	183,000
HRA Business Plan Schemes								
New builds	400.000		4 000 000	0.000.000	0.050.000	4 500 000	4 000 000	0.000.000
Unidentified Sites	198,000	0	1,398,000	2,060,000	2,650,000	1,580,000	1,600,000	
Catons Lane	310,000	288,000	22,000	0	0	0	0	0.0,000
Sheds Lane	600,000	150,000	450,000	0	0	0	0	600,000
Redevelopments			0					
Mead Court - Phase 2	642,000	642,000	0	0	0	0	0	642,000
Newton Grove	0	3,000	0	0	0	0	0	3,000
Sheltered Redevelopments			0					
Reynolds Court	6,174,000	2,844,000	4,452,080	0	0	0	0	.,,
Hatherley Court	1,707,000	300,000	1,407,000	0	0	0	0	., ,
Walden Place	410,000	0	810,000	0	0	0	0	810,000
Other Schemes								
Energy Efficiency improvement schemes	252,000	252,000	0	0	0	0	0	252,000
Internet cafes in sheltered schemes	2,000	3,400	0	0	0	0	0	3,400
Resurfacing access roads	150,000	150,000	0	0	0	0	0	1
<u>ICT</u>				_	_	_	_	
Housing Mobile devices IT	65,000	20,000	45,000	0	0	0	0	65,000
Housing contractors portal & SAM - (Now just SAM)	46,000	46,000	0	0	0	0	0	46,000
HRA Housing	14,037,000	8,128,400	12,127,080	5,651,000	6,095,000	5,165,000	5,185,000	42,351,480

APPENDIX C – GENERAL FUND 5 YEAR CAPITAL FINANCING

Financing - General Fund	2016-17 Current	2016-17	2017-18 Forecast Budget +	2018-19	2019-20	2020-2021	2021-22
	Budget £	Spend £	Slippage £	Budget £	Budget £	Budget £	Budget £
Disabled Facilities Grant	(166,000)	(166,000)	(166,000)	(166,000)	(166,000)	(166,000)	(166,000)
PLACE scheme funding	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
General Fund Capital Receipts	v ,) O	Ó	O O	O O	, , ,) o
Internal Borrowing	(1,433,000)	(1,461,770)	(1,537,500)	(768,180)	(816,315)	(980,094)	(154,895)
Direct Revenue Contributions (including reserves)							
Revenue Contributions to Capital - Community and Partnerships	(362,000)	(362,000)	(110,000)	(110,000)	(110,000)	(110,000)	(110,000)
Revenue Contributions to Capital - Environmental	(248,000)	(146,000)	(304,000)	(110,000)	(110,000)	(110,000)	(110,000)
Revenue Contributions to Capital - Finance & Admin	(1,752,000)	(1,690,000)	(223,000)	(118,000)	(192,000)	(155,000)	(155,000)
Revenue Contribution - Housing and Economic Development	(339,500)	(131,500)	(344,000)	(214,000)	(214,000)	(214,000)	(214,000)
Total Financing	(4,600,500)	(4,257,270)	(2,984,500)	(1,786,180)	(1,908,315)	(2,035,094)	(1,209,895)
Funding deficit	0	0	0	0	0	0	0

APPENDIX C - HOUSING REVENUE ACCOUNT 5 YEAR CAPITAL FINANCING

	2016-17	2016-17	2017-18 Forecast	2018-19	2019-20	2020-2021	2021-22
Financing - Housing Revenue Account	Current Budget £	Forecast Spend £	Budget + Slippage £	Budget £	Budget £	Budget £	Budget £
Business Plan Schemes							
Funded from reserves	(5,743,000)	(3,373,500)	(2,229,000)	(640,000)	(1,024,000)	(340,000)	(170,000)
HRA Revenue Funding - RCCO HCA grant funding	(3,377,600) (1,103,000)	0 (1,103,000)	(5,744,080) 0	(948,000) 0	(831,000) 0	(758,000) 0	(856,000) 0
Capital Receipts - RTB Other MRR reserve cont	(332,400) 0	(131,400) 0	(561,000) 0	(618,000) (13,000)	(795,000) (50,000)	(474,000) (58,000)	(480,000) (144,000)
	(10,556,000)	(4,607,900)	(8,534,080)	(2,219,000)	(2,700,000)	(1,630,000)	(1,650,000)
Other Schemes							
Major Repairs Reserve Contribution	(3,280,000)	(3,280,000)	(3,255,000)	(3,432,000)	(3,395,000)	(3,535,000)	(3,535,000)
Other MRR reserve cont	(151,000)	(190,000)	(151,000)		0	0	0
HRA Revenue Funding	(50,000)	(50,500)	(187,000)				
Sub total	(3,481,000)	(3,520,500)	(3,593,000)	(3,432,000)	(3,395,000)	(3,535,000)	(3,535,000)
TOTAL FINANCING	(14,037,000)	(8,128,400)	(12,127,080)	(5,651,000)	(6,095,000)	(5,165,000)	(5,185,000)
Funding deficit (Borrowing outside of HRA required internal from cash or external)	0	0	0	0	0	0	0